NOTICE OF PUBLIC HEARING OF
HARRIS COUNTY MUNICIPAL MANAGEMENT DISTRICT NO. 1
TO CONSIDER ADVISABILITY OF SUPPLEMENTING ASSESSMENT ROLL

Harris County Municipal Management District No. 1/Memorial Management District (the "District") has provided and proposes to continue to provide services and improvements to the Memorial City area of the City of Houston, Texas, as authorized by Chapter 375, Texas Local Government Code and Chapter 3810, Texas Special District Local Laws Code.

The District levies an assessment on all commercial properties for services and improvements, payable in annual installments over the ten-year period of the 2024-2033 Service and Improvement and Assessment Plan ("Plan 1"), along with additional assessments for certain commercial properties, payable over the same period under the 2024-2033 Service and Improvement and Assessment Plan 1A ("Plan 1A") and the 2024-2033 Service and Improvement and Assessment Plan 1B ("Plan 1B"). Such services include: (i) mobility and transportation, (ii) urban design and beautification, (iii) security and public safety, and (iv) public relations, as further described in Plan 1, Plan 1A, and Plan 1B (collectively, the "Plans").

The cost of the services to be provided under Plan 1 is estimated to average $2,902,876 annually and be $29,028,760 over the ten-year period. The cost of the services to be provided under Plan 1A is estimated to average $821,947 annually and be $8,219,470 over the ten-year period. The cost of the services to be provided under Plan 1B is estimated to average $105,303 annually and be $1,053,030 over the ten-year period. The Board of Directors of the District has levied assessments for the ten-year period of 2024-2033. Assessments are levied in accordance with the Plans.

The District proposes to supplement its assessment rolls to add new or substantially rehabilitated improvements under construction on January 1, 2026, or constructed, remodeled or rehabilitated in the District after January 1, 2025, land and improvements omitted from the current assessment rolls, and any land and improvements annexed into the District.

All residents and property owners within the District and all other interested persons are hereby invited to appear in person, or by their attorney, at 3:00 p.m. on Monday, October 26, 2026, at 9811 Katy Freeway, Suite 925B, Houston, Texas 77024, and contend for or contest the assessment plans of the District and each proposed assessment, and offer testimony pertinent to any issue presented on the amount of the assessments, purpose of the assessments, special benefits of the assessments, and the penalties and interest on delinquent assessments.

For further information, please call the District's Executive Director, Gabrielle Luevano, at (713) 984-8737.