NOTICE OF MEETING

MEMORIAL MANAGEMENT DISTRICT
HARRIS COUNTY MUNICIPAL MANAGEMENT DISTRICT NO. 1

The Board of Directors of Harris County Municipal Management District No. 1 will hold a regular meeting on Wednesday, October 21, 2026, at 9:00 a.m., at 920 Memorial City Way, Suite 170A, Houston, Texas, to discuss, and, if appropriate, act upon the following items:

1. Public comments.*
2. Approve minutes.
3. Security matters, including:
   a. Constable's report; and
   b. report from Security Committee.
4. District maintenance and repairs, including approval of any pay estimates, change orders, design authorizations, plans, advertisement for bids, solicitation of proposals and award of contracts, related agreements, work authorizations, and permits, as appropriate.
5. Financial reports and bookkeeping matters, including:
   a. payment of bills and review of investments, and cash flow reports; and
   b. budgets for fiscal year ending November 30, 2027.
6. Assessment and collection reports, including collection of delinquent assessments and payment of bills, and report on valuation lawsuits.
7. Service and Improvement and Assessment Plans, including:
   a. accept Petitions for Addition of Land into Defined Area; and
   b. adopt Order Adding Land to Defined Area.
8. Report from Projects Committee.
9. Engineering matters, including approval of any proposals, design authorizations, plans, advertisement for bids, award of contracts, pay estimates and change orders, and final acceptance, as appropriate, for:
   a. I-10 U-Turn Safety Improvements at Gessner Road Project.
10. Approve or terminate District-funded service agreements, contracts and proposals and authorize task orders and payment of invoices under previously approved service agreements.
11. Executive Director's Report, including Letter of Support for Memorial City Redevelopment Authority.
12. Reports from Directors and community stakeholders.
13. Meeting schedule.
14. Convene in Executive Session pursuant to: Section 551.071, Texas Government Code, to seek the advice of its attorney regarding pending or contemplated litigation or to seek and receive legal advice from the

Persons with disabilities who plan to attend this meeting and would like to request auxiliary aids or services are requested to contact Gabrielle Luevano, Executive Director, at (713) 984-8737 or gabrielle@memorialdistrict.org at least 72 hours prior to the meeting so that appropriate arrangements can be made. For complaints or concerns regarding compliance with the Americans with Disabilities Act, please contact Gabrielle Luevano, Executive Director.

District's attorney; Section 551.074, Texas Government Code, to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; Section 551.076, Texas Government Code, to deliberate the deployment, or specific occasions for implementation, of security personnel or devices, or a security audit; and Section 551.087, Texas Government Code, to discuss or deliberate the offer of a financial or other incentive to a business prospect.

15. Reconvene in Open Session and authorize appropriate action.
16. Adjourn.



Attorney for the District

*A statement of no more than 3 minutes may be made of items of general relevance. There will be no yielding of time to another person. State law prohibits the Board President or members of the Board from commenting on any statement or engagement in dialogue without an appropriate agenda item being posted in accordance with the Texas Open Meetings Act. Comments should be directed to the entire board, not individual members. Engaging in verbal attacks or comments intended to insult, abuse, malign, or slander any individual shall be cause for termination of time privileges.

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HCMMD 1 DA2
Proposed Draft Budget No. 2
FYE: November 30, 2027

	Year To Date (10 Months)			Annual	12 Months	Proposed Draft
	Actual	Budget	Variance	Budget	Projected	Budget FYE 2027
Income						
8-4320 · Property Assessment	191,176	116,300	80,956	120,000		122,595
8-4331 · Penalty & Interest	0	167	-150	200		200
8-5391 · Interest Income	6,380	2,083	3,757	2,500	7,656	5,000
Total Income	197,556	118,550	79,006	122,700		127,795
Expense						
8-6000 · Administration Expenses						
8-6331 · Assessor Collector	4,126	5,000	-713	6,000	4,951	6,000
8-6333 · Bookkeeping	12,000	5,833	5,550	7,000	14,400	15,000
8-6354 · Legal Notices	602	0	602	0	722	500
8-6550 · Office Supplies	0	375	-338	450		450
Total 8-6000 · Administration Expenses	16,728	11,208	5,520	13,450		21,950
8-6400 · Mobility, Transport & Urban Des						
8-6400 · Mobility, Transport & Urban Des - Other	0	17,730	17,730	21,276		21,276
Total 8-6400 · Mobility, Transport & Urban Des	0	17,730	-17,730	21,276		21,276
8-6500 · Urban Design and Beautification						
8-6500 · Urban Design and Beautification - Other	0	22,163	22,163	26,595		26,595
Total 8-6500 · Urban Design and Beautification	0	22,163	-22,163	26,595		26,595
8-6600 · Security and Public Safety						
8-6600 · Security and Public Safety - Other	0	46,983	46,983	56,379		56,379
Total 8-6600 · Security and Public Safety	0	46,983	-46,983	56,379		56,379
8-6700 · Public Relations						
8-6700 · Public Relations - Other	0	3,750	-3,750	5,000		1,595
Total 8-6700 · Public Relations	0	3,750	-3,750	5,000		1,595
Total Expense	16,728	101,834	-85,106	122,700		127,795
Net Income	**180,828**	**16,716**	**164,112**	**0**		**0**

Harris County MMD No 1
Proposed Draft Budget No. 2
FYE 2027

	Year to Date (10 Months)			Annual	12 Months	Proposed Draft
	Actual	Budget	Variance	Budget	Projected	Budget FYE 2027
Ordinary Income/Expense						
Income						
6-4320 · Property Assessment	2,648,704	2,951,070	-302,366	2,959,470	3,178,445	3,531,605
6-4331 · Penalty & Interest	5,367	0	5,367	0		0
6-4335 · Collection Fees	575	0	575	0		0
6-5391 · Interest Income	145,229	228,800	-83,571	274,560	174,275	137,280
Total Income	2,799,875	3,179,870	-379,995	3,234,030	3,352,720	3,668,885
Expense						
6-6000 · Administration Expenses						
6-6111 · Salaries & Wages	91,974	95,833	-3,859	115,000	110,369	120,000
6-6113 · Employee Benefits	25,022	22,594	2,428	27,113	30,026	28,000
6-6214 · Payroll Taxes	1,828	1,500	328	1,800	2,194	1,800
6-6320 · Legal Fees	91,819	116,667	-24,848	140,000	110,183	140,000
6-6321 · Auditing Fees	16,250	19,000	-2,750	19,000	19,500	19,500
6-6331 · Assessor Collector	52,807	45,000	7,807	54,000	63,368	54,000
6-6333 · Bookkeeping	37,367	29,167	8,200	35,000	44,840	43,000
6-6340 · Courier & Postage	802	500	302	600	962	1,200
6-6351 · Telephone / Internet	2,305	3,000	-695	3,600	2,766	3,600
6-6353 · Insurance & Surety Bond	612	7,500	-6,888	15,000	734	16,550
6-6354 · Legal Notices	0	1,667	-1,667	2,000		200
6-6358 · Office Rent	31,200	30,000	1,200	36,000	37,440	37,800
6-6550 · Office Supplies	9,714	5,000	4,714	6,000	11,657	6,000
6-6560 · Payroll Expenses	107	167	-60	200	128	
6-7395 · Miscellanous Expense	6,923	5,000	1,923	6,000	8,308	6,000
Total 6-6000 · Administration Expenses	368,730	382,595	-13,865	461,313	442,476	477,650
6-6401 · Direct Engineering						
6-6401 · Direct Engineering - Other	126,738	125,000	1,738	150,000	152,086	150,000
Total 6-6401 · Direct Engineering	126,738	125,000	1,738	150,000	152,086	150,000
6-6403 · District Maintenance						
6-6403a · Scheduled Maintenance	483,463	533,333	-49,870	640,000	580,156	638,148
6-6403b · Water	249,894	220,830	29,064	264,996	299,873	265,000
6-6403c · Electricity	11,952	23,000	-11,048	27,600	14,342	27,600
6-6403d · Irrigation Repair	57,965	83,333	-25,368	100,000	69,558	100,000
6-6403e · Landscape	83,747	100,000	-16,253	120,000	100,496	110,000
6-6403f · Hardscape	86,798	100,000	-13,202	120,000	104,158	110,000
6-6403g · Signs	9,106	10,000	-894	12,000	10,927	12,000
6-6403h · Graffiti / Power Washing	5,791	5,000	791	6,000	6,949	10,000
6-6403i · Painting	615	5,000	-4,385	6,000	738	6,000
6-6403k · Supplemental Watering	0	1,667	-1,667	2,000		2,000

Harris County MMD No 1
Proposed Draft Budget No. 2
FYE 2027

	Year to Date (10 Months)			Annual	12 Months	Proposed Draft
	Actual	Budget	Variance	Budget	Projected	Budget FYE 2027
6-6403l · Lake Maintenance	30,841	29,167	1,674	35,000	37,009	35,000
6-6413 · Capital Maintenance / Projects	219,481	750,000	-530,519	900,000	263,377	800,000
Total 6-6403 · District Maintenance	1,239,653	1,861,330	-621,677	2,233,596	1,487,584	2,115,748
6-6414 · Utility Burial						
6-6414d · Holiday Decor	51,229	50,000	1,229	50,000	61,475	55,000
Total 6-6414 · Utility Burial	51,229	50,000	1,229	50,000		55,000
Total 6-6400 · Mobility, Transport & Urban Des	1,417,620	2,036,330	-618,710	2,433,596	61,475	2,320,748
6-6600 · Security and Public Safety						
6-6601 · Flock Cameras	87,000	107,000	-20,000	107,000	104,400	107,000
6-6602 · Uncscheduled Program Activities	71,591	62,500	9,091	75,000	85,909	50,000
6-6603 · Security & Safety Network	622,200	654,588	-32,388	785,505	746,640	947,800
Total 6-6600 · Security and Public Safety	780,791	824,088	-43,297	967,505	936,949	1,104,800
6-6700 · Building Relationships						
6-6702 · Website	0	5,000	-5,000	6,000		6,000
6-6705 · Events	0	5,000	-5,000	6,000		6,000
6-6708 · Advertising/Signage/Promotional	2,536	5,000	-2,464	6,000	3,043	6,000
6-6700 · Building Relationships - Other	1,241	0	1,241	0	1,489	0
Total 6-6700 · Building Relationships	3,777	15,000	-11,223	18,000	4,532	18,000
Total Expense	2,570,918	3,258,013	-687,095	3,880,414		3,921,198
Net Income	**228,957**	**-78,143**	**307,100**	**-646,384**		**-252,313**

HCMMD 1 DA1
Proposed Draft Budget No. 2
FYE: November 30, 2027

	Year to Date (10 Months)			Annual	12 Months	Proposed Draft
	Actual	Budget	Variance	Budget	Projected	Budget FYE 2027
Income						
7-4320 · Property Assessment	743,280	820,000	-56,520	825,163		827,587
7-4331 · Penalty & Interest	684	1,667	-816	2,000	821	1,000
7-4335 · Collection Fees	0	208	-187	250		250
7-5391 · Interest Income	40,605	20,833	17,222	25,000	48,726	25,000
Total Income	784,569	842,708	-58,139	852,413		853,837
Expense						
7-6000 · Administration Expenses						
7-6331 · Assessor Collector	15,711	16,667	-662	20,000	18,853	20,000
7-6333 · Bookkeeping	12,000	11,667	300	14,000	14,400	15,000
7-6354 · Legal Notices	561	0	561	0	673	500
7-6550 · Office Supplies	0	480	-432	576		500
Total 7-6000 · Administration Expenses	28,272	28,814	-542	34,576		36,000
7-6400 · Mobility, Transport & Urban Des						
7-6400 · Mobility, Transport & Urban Des - Other	0	273,983	273,983	328,779		328,779
Total 7-6400 · Mobility, Transport & Urban Des	0	273,983	-273,983	328,779		328,779
7-6500 · Urban Design and Beautification						
7-6500 · Urban Design and Beautification - Other	0	273,983	273,983	328,779		328,779
Total 7-6500 · Urban Design and Beautification	0	273,983	-273,983	328,779		328,779
7-6600 · Security and Public Safety						
7-6600 · Security and Public Safety - Other	0	102,743	102,743	123,292		123,292
Total 7-6600 · Security and Public Safety	0	102,743	-102,743	123,292		123,292
7-6700 · Public Relations						
7-6700 · Public Relations - Other	0	30,823	30,823	36,987		36,987
Total 7-6700 · Public Relations	0	30,823	-30,823	36,987		36,987
Total Expense	28,272	710,346	-682,074	852,413		853,837
Net Income	**756,297**	**132,362**	**623,935**	**0**		**0**

TAXPAYER IMPACT STATEMENT

Harris County Municipal Management District No. 1 (Memorial Management District) does not levy an operations and maintenance tax to fund its operations and maintenance budget, and the proposed operations and maintenance budget will not impact the property tax bill of a homestead within the boundaries of Harris County Municipal Management District No. 1 (Memorial Management District).

SUPPLEMENTAL NOTICE OF MEETING

MEMORIAL MANAGEMENT DISTRICT
HARRIS COUNTY MUNICIPAL MANAGEMENT DISTRICT NO. 1

The Board of Directors of Harris County Municipal Management District No. 1 will hold a regular meeting on Wednesday, October 21, 2026, at 9:00 a.m., at 920 Memorial City Way, Suite 170A, Houston, Texas, to discuss, and, if appropriate, act upon the following items:

1. Security matters, including First Amendment to Agreement for Law Enforcement Services.

Attorney for the District

THIS NOTICE OF MEETING IS INTENDED TO BE A SUPPLEMENTAL NOTICE FOR THE PURPOSE OF ADDING AN ADDITIONAL SUBJECT TO THE AGENDA FOR SUCH MEETING WHICH HAS PREVIOUSLY BEEN CALLED, AND FOR WHICH NOTICE THEREOF HAS BEEN PREVIOUSLY POSTED IN ACCORDANCE WITH THE OPEN MEETINGS LAW.

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